

Page 2/Queen-Fulbright Award

transformation, Queen said Latvia is known to have a health system in transition, which has required the country to develop a slew of new policies, create a contemporary funding approach and review changes in organization, governance, health care financing and health care provision and performance.

With the system nearing the end of its third decade, she said it's a good time to start looking at data through the lens of independence to evaluate the overall health care structure to identify those areas that may benefit from intervention.

"We can come in now with evidence, experience, ideas and thoughts about the public's health, health disparities and equities and use our theories and models to look at them starting now," Queen said.

During independence, Latvia's Ministry of Health approved measures to ensure the social safety net and adopted a public health strategy. Queen said this would allow her and the RSU researchers to collaboratively